

**Charity Registration No. 1144600**

**Company Registration No. 07800542 (England and Wales)**

**COUNTY SPORTS PARTNERSHIP NETWORK  
ANNUAL REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2019**



# COUNTY SPORTS PARTNERSHIP NETWORK

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# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2019

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2019. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

### About us

In March 2019 County Sports Partnership Network and the County Sports Partnerships rebranded as Active Partnerships. This report therefore refers to Active Partnerships and it is likely we will alter our legal name accordingly at our AGM later this year.

The organisation consists of a National Board and small staff team, and is the improvement and innovation agency that leads, supports and represents Active Partnerships.

Established nearly 20 years ago as a nationwide network of local partnerships, our network has become a significant part of the sport and physical activity landscape across England. We have successfully delivered a number of high impact programmes, built strong local networks and adopted the highest standards of governance.

However, the needs of our partners and communities are changing, levels of physical activity remain worryingly low, and stubborn inequalities remain. We know that activity levels are affected by a complex system of influences and no single organisation or programme can create sustainable change at scale.

So over the last 18 months, we have been changing and strengthening our approach to help us to better tackle these issues. This has included confirming our long-term future in partnership with Sport England, with a redefined core purpose as change agents who work collaboratively to create the conditions to help deliver the national strategy, Towards an Active Nation. This involves a clearer focus on inactive and under-represented groups, a shift in emphasis from programme delivery to a place-based, whole system approach driven by robust insight, and a focus on developing a learning and improvement culture, evaluating the impact of our work on social outcomes.

Our name change to Active Partnerships is the culmination of this work and aims to reflect these changes. Active, highlighting the broad spectrum of sports and physical activities we embrace, the dynamic and agile way that we approach our work and our mission to increase levels of engagement in sport and physical activity. Partnerships, to reinforce the collaborative nature of our work and our core purpose to create the conditions for an active nation by engaging communities, building understanding and insight, brokering cross sector partnerships and influencing policy and practice.

### Aims and objectives

Our vision is of a society where an active lifestyle is the social norm for everyone.

Our mission is to increase levels of engagement in sport and physical activity, reduce levels of inactivity in our society, tackle the stubborn inequalities that still exist in sport, and use the power of sport and physical activity to transform lives.

We recognise that activity levels are the result of a complex local system and no single intervention or organisation can achieve real and lasting change alone. Adopting a collaborative whole system approach, we seek to create the following conditions in every locality;

- an in-depth understanding of the needs of the local community built on robust data and insight.
- cross-sector partnerships with a shared understanding and commitment to the benefits of an activelifestyle.
- a vibrant, inclusive, customer focussed sport and physical activity sector with a skilled, welcoming and diverse workforce.
- communities engaged in codesigning the delivery of impactful behaviour change interventions.
- shared learning of what works locally to get people active and compelling evidence of the impact that sport and physical activity can have on a range of outcomes.

# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2019

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Whilst the ultimate goal of the network is to get the whole nation more active, we focus our resources on where we can have the biggest impact and on those groups who have the most to gain from becoming more active and engaged in sport. All the Partnerships target children and young people, inactive and under-represented groups, and each Partnership identifies local priority audiences and outcomes based on local need.

To help achieve this, the Active Partnerships national team and Board is focused on learning what works locally and driving collaboration and impact across the network. The Objectives for the National Board and Team are as follows:

- Leadership & Collaboration - Provide leadership and facilitate collaboration to stretch and inspire Active Partnerships and create more than the sum of the parts.
- Performance & Improvement Support - Create improvement tools, training and guidance and provide targeted support to help create high performing Active Partnerships.
- Partnerships, Programmes & Resources - Secure and develop partnerships, programmes & resources to enhance Active Partnerships added value and impact.
- Promotion & Stakeholder Management - Promote the work of Active Partnerships to increase understanding & support amongst key stakeholders.
- Governance & Member Engagement - Underpinned by effective governance, member engagement and ensuring we have a strong and sustainable National Team.

### **Achievements and performance**

During the last year we continued to enhance the impact of our network through the following activities:

#### **Leadership & Collaboration**

During the year we have supported the Partnerships to respond to this more challenging role to create the conditions to tackle levels of inactivity and inequality.

In response to this more localised, place-based approach we have introduced a new operating model. Underpinned by a new relationship management programme, we are building an in-depth understanding of each Partnership's context, priorities and improvement needs; connecting Partnerships based on shared themes to foster a learning culture and realise the benefits of a strong nationwide network; strengthening relationships with national partners and policies to enhance national-local links; and securing additional resources to address the identified priorities.

The strength and value of the network can be seen in examples of Partnerships coming together around shared priorities and opportunities, indicating the network is strengthening its connections and knowledge is spreading.

During the year we brought together the Chief Executives of Active Partnerships for an annual development day and AGM that as well as sharing progress and learning and setting our priorities for the year ahead, explored the challenging area of impact measurement through the lens of the complex systems that we operate in.

#### **Performance & Improvement Support**

A key priority for us this year was to support the 7 partnerships identified as needing to make improvements in order to secure future funding from Sport England. We provided intensive support to each of them in partnership with Sport England and are pleased to report all 7 have now made significant progress and secured confidence and longer-term funding.

# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2019

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A further major project was to work with Sport England to codesign and implement a progressive new Performance Management and Improvement Framework that provides a shared and robust assessment of performance, reinforces the commitment to learning and improvement, whilst facilitating a stronger relationship between Sport England and the Partnerships. The second half of the year involved the implementation of this new process and all Active Partnerships undertook a self-assessment, 2-day Quest assessment and round table meeting. The National Team attended each Round Table meeting which helped to build our understanding, identify learning, create connections and shape our support.

With every Partnership now independently accredited through Quest, as well as achieving Tier 3 of the Governance Code, we are well placed to drive impact in our communities and pursue new opportunities that lie ahead.

During the year we began to implement our new 'Raising the Bar' improvement programme for the Partnerships, underpinned by a new 'learning' ethos and processes to enhance understanding of what works locally. Our new relationship management approach with Active Partnerships has ensured we are building a detailed picture of each Active Partnership context, priorities, strengths, areas for improvement, opportunities and challenges, enabling us to more effectively support Partnerships and facilitate connections within and outside of the network.

We then brought Partnerships and relevant organisations together for specific learning opportunities, including events related to older people, crime diversion for young people, economic development, health and social marketing. Themes of place-based working, collaborative leadership and implications for measurement ran throughout the Summer Think Tank, AGM & Development Day and Convention.

Our annual convention remains our flagship event and provides a series of learning and networking opportunities. 281 members of staff and board members from Active Partnerships came together for the 2019 annual Convention, which had a new format based on peer learning and was themed around 'Collaborative leadership – inspiring change locally.'

Working in partnership with the National Social Marketing Centre, a series of learning opportunities including webinars and blogs were developed for Partnership staff who had expressed an interest in enhancing their understanding and approach to social marketing and behaviour change.

The Active Partnerships national team co-facilitated an engagement event in partnership with StreetGames, the Police and Loughborough University, bringing together Active Partnerships working on the Youth Crime Reduction and Sport project funded by the Home Office.

80 Active Partnership staff, Board members and partners attended a Summer Think Tank to discuss the challenges and opportunities of place-based working, and how, through developing collaborative leadership approaches and by thinking like a system, we can seek to make sport and physical activity everyone's business. Supported by Lankelly Chase and Leeds Beckett University, colleagues were provided with the space to develop and apply thinking and learning to their local challenge.

We organised a further training event in partnership with Nurture Development about Asset Based Community Development, supporting many of the Partnerships who are increasingly working 'hyper local' in areas of deprivation, working with communities to tackle inactivity in a sustainable and community led way.

We continued to coordinate 3 key annual surveys including finance, partner satisfaction and staff satisfaction, which help us track progress and health of the network as a whole, enable performance benchmarking and the sharing of best practice.

84% of our local partners were satisfied with the added value provided by the Partnerships in 2018, a figure which has remained consistently high over the last 5 years.

Pleasingly we saw a significant increase in staff satisfaction back to previous levels following a period of significant change. Most Active Partnership staff would recommend their Partnership as an organisation to work for, demonstrated through a Net Promoter Score of 52 (previous year 35) across the network, as things settled down following more long-term security on funding.

# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2019

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The finance survey found there are 100 less FTE staff working within Active Partnerships than there were 12 months ago and for the first time since we captured the data, both Sport England and non-Sport England income was down. There remains an appetite across the network to focus on business development, growth and sustainability which has led us to invest in the development of a new business development service. Positively, both hosted and incorporated partnerships continued to drive efficiencies in administration costs.

### **Partnerships, Programmes & Resources**

During the year we continued to develop new and existing partnerships, support or lead the delivery of high impact programmes, and secure resources to support our mission.

Of particular note we invested in and launched a new business development service, with the appointment of a new Business Development role in the National Team, to build the service to increase the impact and sustainability of the Partnerships. This is particularly important as our finance survey showed a significant reduction in both funding and staffing across the network.

An early example of our work in this area involved the coordination of a significant consortia bid working with 14 Active Partnerships and Women in Sport to support and inspire women from 2019 disadvantaged communities through sport. Whilst the initial bid was unsuccessful, it has led to the development of a high-quality project we will continue to pursue, and created important learning for the future.

During the year we brought our Workplace Challenge programme that we have developed and delivered over the last 4 years to a successful conclusion. Through this programme we have engaged almost 20,000 employees, championed the importance of physical activity in and around the working day, increased levels of physical activity and demonstrated its contribution to physical and mental health as well as productivity through reduced absenteeism, presenteeism, and enhanced motivation and teamwork.

As an important legacy from the programme, the challenge functionality is still available through our partners for businesses to utilise, and we have begun to build a further phase to our work in this area, focussed on providing advocacy, tools and advice to help employers change the culture within the workplace to normalise active working. This new service will launch in 2019.

We continued to support the Partnerships to help primary schools to maximise the impact of the PE & School Sport Premium funding. We coordinated the Primary PE and Sport Premium mapping for the network to inform future policy and local practice, which showed increased quality of reporting and improved usage of this funding in a sustainable way.

The Active Partnerships also continued to deliver School Games Level 3 festivals, making changes to ensure they provide a broader range of opportunities, as well as the flagship Sport England Satellite Cubs programme, which seeks to engage more young people into sport and physical activity.

We established a range of new partnerships during the year including a new framework to strengthen our joint work with StreetGames, an award-winning national charity who are working with the Active Partnerships to support young people in deprived areas to become more active and involved in sport. This led to a joint programme to develop a new sports-based offer for young people as part of the National Citizenship Service.

During the coming year, we intend to expand our portfolio of projects and services through new partnerships with like-minded organisations.

### **Promotion & Stakeholder Management**

As outlined earlier, this year we have undergone a rebranding exercise, changing our name to Active Partnerships to reflect and reinforce the change in role of the Partnerships over recent years. This exercise has been positively received by our stakeholders and has helped us to build wider understanding of the role of the Partnerships and create new relationships for the future.

In line with our collaborative approach and desire to enhance national to local connectivity, we have contributed to several national partnership groups this year including the Local Government Physical Activity Partnership and the Sport for Development Coalition.

# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 MARCH 2019**

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We have also represented the network on the cross-Government School Sport Board, where we have supported the development of the new School Sport and Activity action plan, advocating the role of the Partnerships.

### **How our activities deliver public benefit**

The trustees have had regard to the Charity Commission guidance on public benefit. The activities of the National Team and our support for our members provides significant public benefit through a range of recreational activities and services for the community, which benefit health and well-being as well as delivering wider economic and community impact.

We support the delivery of national programmes and policies as well as locally developed programmes which provide opportunities for the public to take part in healthy recreation.

We support our members to develop and implement policies to address inequalities in sport and recreation. We have achieved the Foundation Level Equality Standard and the Governance Code for Sport, along with supporting all member Active Partnerships to do the same.

### **Financial review**

#### **Reserves policy**

Active Partnerships regularly experiences changes in its financial position, with some grant funding coming to an end and other significant new funds being secured from a variety of sources.

As a business dependent upon member subscriptions and grant aid, we need to secure its viability beyond the immediate future. To be able to provide reliable services to its members and beneficiaries over the longer term, the organisation must be able to absorb any setbacks and take advantage of opportunities that may be presented. In order to do this, we need a certain level of financial reserves.

The Board of Trustees has assessed the charity's requirement for reserves in the light of the main risks and opportunities for the organisation and has established a reserves policy.

In doing so, consideration has been given to security of present income streams, cash flow, potential for unforeseen liabilities or significant items of expenditure, funds for service growth and the costs in the event of winding up.

As a result of this analysis, the trustees have determined that an acceptable level of unrestricted financial reserves, defined as cash (plus assets that are easily converted into cash), less any liabilities (including restricted funds) to be a minimum of 3 months of core operating expenditure (i.e. excluding specific short term project grants), in addition to funds held to cover potential redundancy liabilities.

Our minimum unrestricted target reserves level is £150,000 based on current projected levels of annual core expenditure at around £600,000. We are currently above this level.

The Board is content with the current position with unrestricted reserves at 31 March 2019 being £358,401. This includes some funds designated by the Board for specific purposes and allows scope for investment in future activities. Given anticipated future reductions in some of our funding, and to support income growth across our network, the Trustees have agreed to utilise some of these funds to build a sustainable and effective business development service.



# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2019

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### Principal funding sources

Total income for the year totalled £641,225 which was £30,296 down on the prior year. Whilst additional income of £40,000 was received from Sport England for specific projects, there was an £18,000 nett reduction for core costs. However, the main income reduction related to the Workplace Challenge programme where the decision was taken to end the project on 30 September 2018, with a new model for workplace physical activity planned for the future. It was therefore not appropriate to seek additional revenues for the programme during this time but accordingly expenditure on this project was also lower.

Our main sources of income include membership fees and funding from Sport England. Additional income is from fees from members and third parties for the Annual Convention, Training Courses and Workplace Challenge programme.

Total expenditure for the year amounted to £672,931 the key expenses being related to those projects highlighted above.

This resulted in a deficit for the year of £31,706. This was an improvement on the planned deficit which included spend of some unrestricted and restricted reserves.

The Board believes it has delivered exceptional value to its members, and a good return on investment for Sport England, who has invested additional sums this period.

### Investment policy

Aside from the reserves held, most of the charity's funds are to be spent in the short term in accordance with grant aid criteria, so there are few funds available for long term investment. Nevertheless, a savings account has been established and the trustees will further review the options available for future investments in the near future.

### Financial Plan Objectives

The Board has developed the following financial objectives which will be pursued in the coming years.

Secure reliable sustainable sources of income sufficient to meet core costs of the organisation.

Maintain reserves (unrestricted funds) to the minimum level set within the reserves policy.

Diversify and increase income streams to become more sustainable and better able to deliver on our aspirations to grow our services to members and enhance our collective impact.

Develop & incrementally grow an impactful and sustainable business development service to grow and diversify income into Active Partnerships to a level which makes our efforts worthwhile

The trustees have put in place a range of measures to pursue in order to achieve these objectives including maintenance of current core grants, full cost recovery on future grants, gradual small increase in member subscriptions, securing additional grants and sponsorship, exploring joint ventures and helping drive efficiencies across the network.

During the year we also created the new role of Head of Business Development, underwritten through our reserves, to develop a sustainable business development service.

# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2019

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### **Future plans**

Based on local priorities and identification of national opportunities our key priorities for the coming year include:

Collaboration and Learning – continuing to build our understanding of each Active Partnership and our approach to learning. Enhancing our action learning approach to more effectively connect and support Active Partnerships on themes around individual strengths, opportunities and challenges.

Connecting and Influencing - utilising our new brand re-alignment, our understanding of Active Partnership priorities and the groupings to build wider relationships across key national agencies and policies to address local blockages, grasp opportunities within local systems and improve local-national connectivity.

Resources – building our new Business Development support service for Active Partnerships, building our relationships to secure additional funding to support local priorities.

Measurement – working with Active Partnerships to build our approach to impact measurement, aligning with system leadership thinking and agendas we are seeking to position sport & physical activity within.

Sport England relationship - continue building a strong relationship with Sport England both nationally and locally. Positioning Active Partnerships as a valuable place-based partner and improve connections between local priorities and Sport England teams. Begin planning for 2021-2025 to further embed the role, resourcing and relationship with the network to deliver the national strategy.

### **Structure, governance and management**

#### **Governing document**

The organisation is a charitable company limited by guarantee as defined by the Companies Act 2006, incorporated on 6 October 2011. The Charity is governed by its Memorandum and Articles of Association which sets out the objects, powers, board appointment processes and membership.

The members are the 43 charitable/non-profit Active Partnerships across England.

In the event of the company being wound up members are required to contribute an amount not exceeding £1 per member.

We are led by a voluntary Board which is openly recruited, drawn from member Active Partnerships and independent members.

As a charitable company in receipt of public funds and our role as the representative body for the nationwide network of Active Partnerships, we are committed to leading by example and ensuring the highest standards of governance and transparency.

Along with our member Partnerships, we are committed to maintaining compliance with Level 3 of the Sport England Code for Sports Governance which we achieve during 2018 and which sets out the levels of transparency, accountability and financial integrity required from those benefiting from Government and National Lottery funding. This Code is consistent with the Charity Governance Code.

Towards the end of the year, the Board undertook an external evaluation of its effectiveness, and will be implementing the recommendations during the year ahead.

# COUNTY SPORTS PARTNERSHIP NETWORK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2019

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|                          |                               |
|--------------------------|-------------------------------|
| D F Patterson (Chairman) | (Appointed 1 April 2018)      |
| S J Anstiss              | (Resigned 7 March 2019)       |
| M Crawshaw               |                               |
| S J Imbriano             |                               |
| M E Leach                | (Resigned 7 March 2019)       |
| A R Leather              |                               |
| M Mayne                  |                               |
| E P O'Rourke             |                               |
| S Storey                 |                               |
| A J Walker               |                               |
| C Gosling                | (Resigned 10 May 2018)        |
| R V Saunders             | (Resigned 1 April 2018)       |
| N P Harrison             |                               |
| A C Shipway              | (Appointed 20 September 2018) |
| I Hacon                  | (Appointed 12 September 2019) |
| M Sandys                 | (Appointed 12 September 2019) |

### **Recruitment and appointment of new trustees**

The directors of the company are also charity trustees for the purposes of charity law and under the company's articles are known as the Board of Trustees.

The Board of Trustees is made up of 6 trustees who are associated with member Active Partnerships, either as Staff or Board members, 4 trustees who are not associated with the members, an additional co-opted trustee and a Chair, 12 in total.

During the year, two new trustees were recruited to replace retiring trustees.

The Chair of the charity is elected by the Board from candidates nominated by members or the trustees in the course of an open recruitment process. The Chair ordinarily holds office for a term of three years and may stand for re-election for one further consecutive term. Doug Patterson was appointed as chair for a term to April 2021.

All other trustees are elected by the Board from candidates nominated by members or the trustees in the course of an open recruitment process. The trustees ordinarily hold office for a term of three years and may stand for re-election for one further term. All trustees give their time voluntarily and receive no benefits from the charity for this role.

### **Organisational structure**

The Board of Trustees meet at least quarterly and are responsible for the strategic direction and policy of the charity. The Board of Trustees includes representatives with a variety of skills and backgrounds and any gaps will be identified and new members elected to fill those gaps. The Chief Executive, who also acts as Company Secretary, also attends meetings but has no voting rights.

Day to day responsibility for the provision of the services rests with the Chief Executive who is responsible for ensuring that the charity delivers the services specified and any key performance indicators are met. The Chief Executive is supported by a small team of executive officers, as well other contracted staff.

### **Induction and training of new trustees**

As part of the recruitment of new Trustees, we have an induction process, incorporating understanding of the work of the charity, the role and responsibilities as a trustee and good governance. An information pack is provided including trustee role description, copies of the Articles of Association, latest financial statements, policies and other guidance.

# COUNTY SPORTS PARTNERSHIP NETWORK

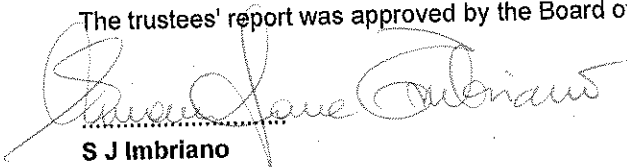
## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2019

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### Related parties

In so far as is complimentary to the charity's objects, the charity is guided by both local and national policy. At the national level Sport England is a key funder and the charity plays a key role in their strategy 2017-21 'Towards an active nation'. The Active Partnerships national team also work with a range of government departments and national agencies to further our objects. Locally the Active Partnerships work with a range of local agencies and support a range of policies and feedback to inform the work of the charity nationally.

The trustees' report was approved by the Board of Trustees.



S J Imbriano

Dated: 15/10/19.....

# COUNTY SPORTS PARTNERSHIP NETWORK

## STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2019

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The trustees, who are also the directors of County Sports Partnership Network for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# COUNTY SPORTS PARTNERSHIP NETWORK

## INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF COUNTY SPORTS PARTNERSHIP NETWORK

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#### Opinion

We have audited the financial statements of County Sports Partnership Network (the 'charitable company') for the year ended 31 March 2019 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2019 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# COUNTY SPORTS PARTNERSHIP NETWORK

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE MEMBERS OF COUNTY SPORTS PARTNERSHIP NETWORK

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#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# COUNTY SPORTS PARTNERSHIP NETWORK

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE MEMBERS OF COUNTY SPORTS PARTNERSHIP NETWORK

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#### Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



**Gary Heywood (Senior Statutory Auditor)**  
for and on behalf of Haines Watts

12/10/19

**Chartered Accountants**  
**Statutory Auditor**

Sterling House  
5 Buckingham Place  
Bellfield Road West  
High Wycombe  
Buckinghamshire  
United Kingdom  
HP13 5HQ



# COUNTY SPORTS PARTNERSHIP NETWORK

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2019

|  | Notes | Unrestricted<br>funds<br>2019<br>£ | Restricted<br>funds<br>2019<br>£ | Total<br>2019<br>£ | Total<br>2018<br>£ |
|--|-------|------------------------------------|----------------------------------|--------------------|--------------------|
| <b>Income from:</b>  |       |                                    |                                  |                    |                    |
| Grants and donations   | 3     | 400,000                            | 40,280                           | 440,280            | 418,333            |
| Other trading activities                                       | 4     | 199,905                            | -                                | 199,905            | 252,512            |
| Investments  | 5     | 1,040                              | -                                | 1,040              | 676                |
| <b>Total income</b>  |       | <b>600,945</b>                     | <b>40,280</b>                    | <b>641,225</b>     | <b>671,521</b>     |
| <b>Expenditure on:</b>   |       |                                    |                                  |                    |                    |
| Charitable activities  | 6     | 632,651                            | 40,280                           | 672,931            | 685,081            |
| <b>Net expenditure for the year/<br/>Net movement in funds</b> |       | <b>(31,706)</b>                    | <b>-</b>                         | <b>(31,706)</b>    | <b>(13,560)</b>    |
| Fund balances at 1 April 2018                                  |       | 390,107                            | -                                | 390,107            | 403,667            |
| <b>Fund balances at 31 March 2019</b>                          |       | <b>358,401</b>                     | <b>-</b>                         | <b>358,401</b>     | <b>390,107</b>     |

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# COUNTY SPORTS PARTNERSHIP NETWORK


## BALANCE SHEET

AS AT 31 MARCH 2019

|   | Notes | 2019<br>£      | £              | 2018<br>£      | £              |
|---|-------|----------------|----------------|----------------|----------------|
| <b>Current assets</b>                                 |       |                |                |                |                |
| Debtors   | 13    | 45,690         |                | 154,812        |                |
| Cash at bank and in hand                              |       | 507,633        |                | 430,900        |                |
|   |       | <u>553,323</u> |                | <u>585,712</u> |                |
| <b>Creditors: amounts falling due within one year</b> | 14    | (194,922)      |                | (195,605)      |                |
| <b>Net current assets</b>                             |       |                | <u>358,401</u> |                | <u>390,107</u> |
| <b>Income funds</b>                                   |       |                |                |                |                |
| Unrestricted funds                                    |       |                | 358,401        |                | 390,107        |
|   |       |                | <u>358,401</u> |                | <u>390,107</u> |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 12.09.19

  
 S J Imbriano  
 Trustee

Company Registration No. 07800542

# COUNTY SPORTS PARTNERSHIP NETWORK

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2019

|   | Notes | 2019<br>£ | £              | 2018<br>£ | £              |
|---|-------|-----------|----------------|-----------|----------------|
| <b>Cash flows from operating activities</b>                 |       |           |                |           |                |
| Cash generated from/(absorbed by) operations                | 18    |           | 75,693         |           | (37,629)       |
| <b>Investing activities</b>                                 |       |           |                |           |                |
| Interest received   |       | 1,040     |                | 676       |                |
| <b>Net cash generated from investing activities</b>         |       |           | 1,040          |           | 676            |
| <b>Net cash used in financing activities</b>                |       |           | -              |           | -              |
| <b>Net increase/(decrease) in cash and cash equivalents</b> |       |           | 76,733         |           | (36,953)       |
| Cash and cash equivalents at beginning of year              |       |           | 430,900        |           | 467,853        |
| <b>Cash and cash equivalents at end of year</b>             |       |           | <u>507,633</u> |           | <u>430,900</u> |

# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2019

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### 1 Accounting policies

#### Charity information

County Sports Partnership Network is a private company limited by guarantee incorporated in England and Wales. The registered office is Sport Park Loughborough University, 3 Oakwood Drive, Loughborough, LE11 3QF, UK.

#### 1.1 Accounting convention

The accounts have been prepared in accordance with the charitable company's Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.4 Incoming resources

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charitable company has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2019

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### 1 Accounting policies

(Continued)

#### 1.5 Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end are noted as commitment but not accrued as expenditure.

All costs directly attributable to a particular activity and fund are charged immediately to that activity and fund as far as is practically possible.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                    |             |
|--------------------|-------------|
| Computer equipment | 33% on cost |
|--------------------|-------------|

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### 1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.8 Financial instruments

The charitable company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charitable company's balance sheet when the charitable company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### *Basic financial assets*

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

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### 1 Accounting policies

(Continued)

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charitable company's contractual obligations expire or are discharged or cancelled.

#### **1.9 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charitable company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.10 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### **1.11 Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### **1.12 Pension costs and other post-retirement benefits**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2019

### 2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### 3 Grants and donations

|  | Unrestricted<br>funds | Restricted<br>funds | Total<br>2019  | Total<br>2018  |
|--|-----------------------|---------------------|----------------|----------------|
|  | £                     | £                   | £              | £              |
| Grants received                              | 400,000               | 40,280              | 440,280        | 418,333        |
| <b>For the year ended 31 March 2019</b>      | <u>400,000</u>        | <u>40,280</u>       | <u>440,280</u> |                |
| <b>For the year ended 31 March 2018</b>      | <u>418,333</u>        | -                   |                | <u>418,333</u> |
| <b>Grants receivable for core activities</b> |                       |                     |                |                |
| Sport England Core                           | 300,000               | -                   | 300,000        | 360,000        |
| Primary Premium                              | 100,000               | -                   | 100,000        | 100,000        |
| Durham Project                               | -                     | 11,855              | 11,855         | -              |
| External Board Evaluation                    | -                     | 16,875              | 16,875         | -              |
| Chairs Networking Event                      | -                     | 11,550              | 11,550         | -              |
| Other  | -                     | -                   | -              | (41,667)       |
|  | <u>400,000</u>        | <u>40,280</u>       | <u>440,280</u> | <u>418,333</u> |

**COUNTY SPORTS PARTNERSHIP NETWORK**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2019**

**4 Other trading activities**

|   | Unrestricted<br>funds | Unrestricted<br>funds |
|---|-----------------------|-----------------------|
|   | 2019                  | 2018                  |
|   | £                     | £                     |
| Trading activity income   | 72,161                | 57,951                |
| Membership subscriptions and sponsorships which are in substance a payment for goods and services | 127,744               | 193,472               |
| Fundraising events  | -                     | 1,089                 |
|   | <u>199,905</u>        | <u>252,512</u>        |
| Other trading activities  | <u>199,905</u>        | <u>252,512</u>        |

**5 Investments**

|                     | Unrestricted<br>funds | Unrestricted<br>funds |
|---------------------|-----------------------|-----------------------|
|                     | 2019                  | 2018                  |
|                     | £                     | £                     |
| Interest receivable | 1,040                 | 676                   |
|                     | <u>1,040</u>          | <u>676</u>            |

**6 Charitable activities**

|                               | 2019           | 2018           |
|-------------------------------|----------------|----------------|
|                               | £              | £              |
| Staff costs                   | 225,335        | 239,950        |
| Direct costs                  | 246,261        | 238,187        |
|                               | <u>471,596</u> | <u>478,137</u> |
| Support costs (see note 7)    | 196,085        | 201,694        |
| Governance costs (see note 7) | 5,250          | 5,250          |
|                               | <u>672,931</u> | <u>685,081</u> |
| <b>Analysis by fund</b>       |                |                |
| Unrestricted funds            | 632,651        | 643,564        |
| Restricted funds              | 40,280         | 41,517         |
|                               | <u>672,931</u> | <u>685,081</u> |



# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2019

### 7 Support costs

|                                | Support costs  | Governance costs | 2019           | 2018           |
|--------------------------------|----------------|------------------|----------------|----------------|
|                                | £              | £                | £              | £              |
| Staff costs                    | 111,879        | -                | 111,879        | 108,626        |
| Administrative/comms support   | 5,935          | -                | 5,935          | 5,485          |
| Travel expenses                | 26,595         | -                | 26,595         | 26,066         |
| Publications and subscriptions | 395            | -                | 395            | 570            |
| Insurance                      | 4,252          | -                | 4,252          | 4,114          |
| Software and licence fees      | 32,967         | -                | 32,967         | 50,240         |
| Promotional material           | 9,459          | -                | 9,459          | 200            |
| Irrecoverable VAT              | (1,242)        | -                | (1,242)        | (195)          |
| Professional fees              | 5,595          | -                | 5,595          | 3,358          |
| Business development           | 250            | -                | 250            | 3,230          |
| Audit fees                     | -              | 5,250            | 5,250          | 5,250          |
|                                | <u>196,085</u> | <u>5,250</u>     | <u>201,335</u> | <u>206,944</u> |

### 8 Allocation of income and expenditure

|   | Sport England  | Civil Service | Other public sector income | Non-public sector income | Total          |
|---|----------------|---------------|----------------------------|--------------------------|----------------|
| Revenue grants                          | 440,280        | -             | -                          | -                        | 440,280        |
| Membership income                       | -              | -             | -                          | 123,794                  | 123,794        |
| Other income                            | -              | 3,950         | 10,000                     | 63,201                   | 77,151         |
| Total income                            | <u>440,280</u> | <u>3,950</u>  | <u>10,000</u>              | <u>186,995</u>           | <u>641,225</u> |
| Staff costs (incl travel & training)    | 243,643        | -             | -                          | 93,345                   | 336,988        |
| Marketing and communication             | 13,565         | -             | -                          | 5,197                    | 18,762         |
| CSP Improvement & Development           | 108,735        | -             | -                          | 41,659                   | 150,394        |
| Projects                                | 66,054         | -             | 7,686                      | -                        | 73,740         |
| Work Place Challenge (incl staff costs) | -              | 3,950         | -                          | 49,147                   | 53,097         |
| Overheads & support costs               | 28,884         | -             | -                          | 11,066                   | 39,950         |
| Total expenditure                       | <u>460,881</u> | <u>3,950</u>  | <u>7,686</u>               | <u>200,414</u>           | <u>672,931</u> |

# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2019

### 9 Trustees

During the year D F Patterson, Chair of the Board of the charity, received no fees in relation to his work and expenses as a consultant totalling £nil (R V Saunders - 2018: £24,640).

The Chief Executive incurred expenses of £3,776 (2018: £3,365) for travel and subsistence required to carry out his responsibilities. Additionally, the charity paid other costs on behalf of the Chief Executive amounting to £4,667 (2018: £5,415).

During the year, 6 Trustees (2018: 5) were reimbursed travel and meeting expenses of £2,368 (2018: £1,522). Trustees received no remuneration during the year.

### 10 Employees

#### Number of employees

The average monthly head count was 7 (2018: 8) and the average monthly number of full-time equivalent employees (including casual and part-time staff) during the year was as follows:

|                             | 2019<br>Number        | 2018<br>Number        |
|-----------------------------|-----------------------|-----------------------|
| Direct charitable employees | 4                     | 4                     |
| Financial                   | 2                     | 2                     |
|                             | <u>6</u>              | <u>6</u>              |
|                             | <u><u>6</u></u>       | <u><u>6</u></u>       |
| <b>Employment costs</b>     | <b>2019</b>           | <b>2018</b>           |
|                             | <b>£</b>              | <b>£</b>              |
| Wages and salaries          | 251,605               | 272,393               |
| Social security costs       | 26,922                | 21,924                |
| Other pension costs         | 58,687                | 54,259                |
|                             | <u>337,214</u>        | <u>348,576</u>        |
|                             | <u><u>337,214</u></u> | <u><u>348,576</u></u> |

Key management personnel received employee benefits totalling £162,876 (2018: £157,694).

The number of employees whose annual remuneration was £60,000 or more were:

|                   | 2019<br>Number  | 2018<br>Number  |
|-------------------|-----------------|-----------------|
| £70,000 - £80,000 | 1               | 1               |
| £80,000 - £90,000 | 1               | 1               |
|                   | <u>1</u>        | <u>1</u>        |
|                   | <u><u>1</u></u> | <u><u>1</u></u> |

# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2019

### 11 Tangible fixed assets

|                                    | Computer equipment<br>£ |
|------------------------------------|-------------------------|
| <b>Cost</b>                        |                         |
| At 1 April 2018                    | 484                     |
| At 31 March 2019                   | <u>484</u>              |
| <b>Depreciation and impairment</b> |                         |
| At 1 April 2018                    | 484                     |
| At 31 March 2019                   | <u>484</u>              |
| <b>Carrying amount</b>             |                         |
| At 31 March 2019                   | <u>-</u>                |
| At 31 March 2018                   | <u>-</u>                |

### 12 Financial instruments

|   | 2019<br>£      | 2018<br>£      |
|---|----------------|----------------|
| <b>Carrying amount of financial assets</b>      |                |                |
| Debt instruments measured at amortised cost     | <u>44,133</u>  | <u>151,468</u> |
| <b>Carrying amount of financial liabilities</b> |                |                |
| Measured at amortised cost                      | <u>139,104</u> | <u>125,787</u> |

### 13 Debtors

|   | 2019<br>£     | 2018<br>£      |
|---|---------------|----------------|
| <b>Amounts falling due within one year:</b> |               |                |
| Trade debtors                               | 29,481        | 151,468        |
| Other debtors                               | 14,652        | -              |
| Prepayments and accrued income              | 1,557         | 3,344          |
|   | <u>45,690</u> | <u>154,812</u> |

# COUNTY SPORTS PARTNERSHIP NETWORK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2019

### 14 Creditors: amounts falling due within one year

|                                    | 2019<br>£      | 2018<br>£      |
|------------------------------------|----------------|----------------|
| Other taxation and social security | 7,767          | 7,353          |
| Deferred income                    | 41,666         | 59,692         |
| Trade creditors                    | 122,184        | 110,387        |
| Other creditors                    | 9,153          | 8,047          |
| Accruals                           | 14,152         | 10,126         |
|                                    | <u>194,922</u> | <u>195,605</u> |

### 15 Analysis of net assets between funds

|  | Unrestricted<br>funds<br>2019<br>£ | Restricted<br>funds<br>2019<br>£ | Total<br>2019<br>£ | Total<br>2018<br>£ |
|--|------------------------------------|----------------------------------|--------------------|--------------------|
| Fund balances at 31 March 2019 are represented by: |                                    |                                  |                    |                    |
| Current assets                                     | 358,401                            | -                                | 358,401            | 390,107            |
|  | <u>358,401</u>                     | <u>-</u>                         | <u>358,401</u>     | <u>390,107</u>     |

### 16 Related party transactions

During the year the charity engaged in transactions with the various CSP's who are the members of the charitable company. These include transactions relating to membership fees, convention costs and sporting projects undertaken within the year.

### 17 Ultimate controlling party

There is no ultimate controlling party.

### 18 Cash generated from operations

|   | 2019<br>£     | 2018<br>£       |
|---|---------------|-----------------|
| Deficit for the year  | (31,706)      | (13,560)        |
| Adjustments for:  |               |                 |
| Investment income recognised in statement of financial activities | (1,040)       | (676)           |
| Movements in working capital:                                     |               |                 |
| Decrease/(increase) in debtors                                    | 109,122       | (40,207)        |
| Increase/(decrease) in creditors                                  | 17,343        | (23,042)        |
| (Decrease)/increase in deferred income                            | (18,026)      | 39,856          |
| <b>Cash generated from/(absorbed by) operations</b>               | <u>75,693</u> | <u>(37,629)</u> |